

The Three Ps: Piracy, Peer-to-Peer, and Profits

Business, Consumer, and Regulatory Issues Surrounding Digital Rights Management

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Critical Industry Issues

 Security of digital workflow within the virtual studio and among outsourced partners

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- Piracy is a serious problem
 - At least 1.58 billion files/yr downloaded and/or swapped without payment (Source: Pew Research)



Agreement that a Problem Exists

Film & Video

- 500,000+ digital movies are exchanged on the web
 - (Source: Microsoft)
- AT&T
 - 77% "insiders" 5% consumers
- MPAA disagrees
 - Less than 13% from industry
 - \$3B physical piracy

Agreement that a Problem Exists

Music

- RIAA \$4B physical piracy + huge online problem
- 99% of music files exchanged on the web are pirated
 - (Source: WIPO)
- 200+ million KaZaa users
- Harvard-UNC P2P negligible sales impact

Digital Rights Management (DRM)

- Content <u>protection</u> (encryption, key management)
- Content <u>licensing</u> rules, including complex new business models
- Enforcement of those rights and rules
- Automated <u>tracking</u> of distribution, usage patterns, license payments, royalties
- Integration with Financial, ERP, Asset Management, License Management systems

DRM Vendors

- Microsoft Windows Rights Manager 9
- Sony/Phillips (InterTrust Rights|System)
- IBM EMMS v2
- RealNetworks Helix DRM
- Macrovision MacroSafe
- Sealed Media License Server
- Adobe PDF Merchant
- Bertelsmann's DWS ADo2RA
- Apple's Fairplay



DRM Stakeholder Arguments: For and Against

Pro

Property Rights

Aggregative Effect on Industry

Slowing Down Progress

Protect Now, So We Can Enable the Future

DRM Standards Mandates

Stronger Legal Protection is Needed

DRM Stakeholder Arguments: For and Against

<u>Pro</u>	<u>Con</u>
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Property Rights Property Rights

Aggregative Effect on Industry Fair Use

Slowing Down Progress Abuse of Privacy

Protect Now, So We Can Enable Free Speech the Future

DRM Standards Mandates

Constrains Open Public Debate

Stronger Legal Protection is Research
Needed

- Most consumers are not thieves, but cannot be inconvenienced to take a legal step when the illegal step is cheap and easy
 - They want value for payment, impulse purchase, noncommercial rights to copy, and non-intrusive technology.



- Most consumers are not thieves, but cannot be inconvenienced to take a legal step when the illegal step is cheap and easy
 - They want value for payment, impulse purchase, noncommercial rights to copy, and non-intrusive technology.
- DRM Technologies Can Prevent Much, But Not All Piracy
 - Cryptography will ultimately be broken, if the pirate is dedicated, has time and resources.
 - DRM can keep honest people honest
 - DRM gives content owners a "comfort level" rather than a guarantee





- DRM Has Limitations as an Implementation of Social Policy
 - "Policies that are subject to many exemptions or based on conditions that may be indeterminant or external are difficult or impossible to automate with DRM."
 - (J. Erickson, HP Labs)



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- DRM Can Enable Intentional and Unintentional Privacy Abuses
 - Tracking purchases and preferences
 - But, protections can be built in. Ex: Macrovision

Segment the Problem Space

Enterprise (B2B)

- Within the Studio Workflow
- Among Business Partners, Sub-contractors, and Service Providers

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Media Commerce (B2C)

- Enable Customers who are Willing to Pay
- Protect Against "Information Anarchists" who Refuse to Pay
- Legal Remedies Against Commercial Pirates for Profit

Enterprise (B2B)

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Layered Security

- Identity Management
- Rules-Based Rights Management
- Chain-of-Custody Audit Trail
- Legal Actions Against Employees and Partners

- **Media Commerce (B2C)**
 - Enable Customers who are Willing to Pay
 - The Apple iTunes example



Browse

Image Courtesy **Apple Computer**

vational Tele@nsultants*





Shop

Media Commerce (B2C)

- Enable Customers who are Willing to Pay
 - The Apple iTunes example
 - Invisible 'Fairplay' DRM
 - Painless, purchase process
 - Impulse purchase without subscription
 - Reasonable copies for personal use
 - Integration with portable devices
 - License player to other vendors (HP)
 - Third-party sales programs, promotions, site licenses
 - Low price -- \$0.99 singles
 - Sold over 1M units in first week; 125M units to date



Image Courtesy Apple Computer

- Media Commerce (B2C)
 - Enable Customers who are Willing to Pay
 - Protect Against Information "Anarchists" who Refuse to Pay
 - Dynamic packaging with watermarking
 - Digital Rights Management (DRM)
 - Countermeasures against uploading



Media Commerce (B2C)

- Enable Customers who are Willing to Pay
- Protect Against Information "Anarchists" who Refuse to Pay
- Legal Remedies Against Commercial Pirates
 - Forensic watermarking
 - DRM



Define Problem Scope and Parameters

- What is an acceptable <u>piracy rate?</u>
- What is the size and timing of the <u>payback</u>?
- How can we build invisible DRM systems that improve <u>customer willingness</u> to opt-in to marketing programs?
- How can content owners make such compelling content offerings that we improve the <u>'uptake' rate?</u>

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- Give consumers more and better choices
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Context-sensitive framework for rights management

- Physical world analogies of ownership rights and copyright exclusions cannot be unbounded in the digital world
- Content should be explicitly licensed based on explicit terms of use
- Achieve 'Fair Use' by applying previews, sub-sections, lower-resolution, samples, and time limits
- Cryptographic research enabled, but constrained by penalties for NDA and IP violations





Build the ethics into the product design process

- Use civil law, rather than criminal law, to enable explicit permissions
- Build invisible security to accommodate to 90%+ legal users
- Default Opt-Out for non-explicit consumer information sharing
- Prevent collection of personally identifiable information
- Informed consent (proper labelling in simple opt-in/opt-out, yes/noterms)



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 - Prevent collection of personally identifiable information
 - Informed consent (proper labelling in simple opt-in/opt-out, yes/no terms)
- Use forensics and legal remedies for the commercial pirates



Balance Business Enablement and Content Protection

Our goal is ... "protecting content against theft and illegal redistribution, while protecting the thrilling advances and digital abilities to which we are accustomed."

Peter Chernin

President & COO, News Corporation and Chairman & CEO of Fox Group Keynote address at 2003 COMDEX



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